

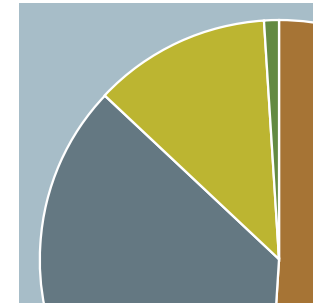
**Global Fund**  
for Community Foundations

Annual Report  
1 April 2016–31 March 2017

# A year to #ShiftThePower



# Contents



## Welcome

Gerard Salole, Outgoing  
Chairperson **3**

Jenny Hodgson,  
Executive Director **4**

## Our approach

Durable development **5**

Vision, goal, objectives **6**

## Our highlights

1 Supporting organizations that #ShiftThePower **7**

2 Connecting the field and growing the #ShiftThePower  
evidence base **12**

3 Building a global movement to #ShiftThePower **16**

## Our finances **20**

## Our legal and administrative information **22**

### Cover images (top, then L-R)

LIN Centre for Community Development (Vietnam),  
GFCE, Lambi Fund (Haiti),  
Dalia Association (Palestine).

# Welcome

## Overturning tables and disconnecting cables

'Charity is good but justice is better.' These were the words of Ambassador James A. Joseph at the Global Summit on Community Philanthropy, hosted by the GFCF in Johannesburg in December 2016. For me, the Summit was undoubtedly the highlight of our year, and these words perhaps best capture the GFCF's ambition.



“ Are we part of the problem and can we be part of the solution? Can we rethink the norms of how development has traditionally been done? Dare we ask ourselves if our approaches and our institutions are still fit for purpose? ”

The Summit marked a pivotal – and long overdue – moment for the global community philanthropy field. For the first time, community philanthropy was firmly located as a critical and integral part of efforts to shift the fields of development and philanthropy towards a new paradigm of 'people-based development.' Or, as summed up in the Summit's hashtag, to #ShiftThePower.

For if global development is to truly endure, and deliver serious solutions for the vulnerable, it simply must trust and empower local communities to identify, prioritize and address their own needs. Communities, through community philanthropy organizations around the world, act every day to improve the wellbeing of their own most marginalized citizens. They do so because they are anchored in real communities through their deep networks, they are adept at unlocking local resources and assets to address prioritized needs, and they operate in a transparent manner that is directly accountable to the populations they serve.

For us at the GFCF, we have known this for a long time, but I sincerely believe that the Summit was key in surfacing and cementing this perspective with an enormous range of actors. Beyond the excitement and buzz in the room as the field came together (physically) for the first time, I was most struck by participants' willingness to ask themselves uncomfortable questions. Are we part of the problem and can we be part of the solution? Can we rethink the norms of how development has traditionally been done? Dare we ask ourselves if our approaches and our institutions are still fit for purpose? And does part of the answer lie in experiences and insights that derive from a global community philanthropy field which has been quietly emerging over the last 20 years, often beyond the radar of big development?



While the Summit was a huge step forward in beginning to consider these issues, we know we have more to do. At a time when the space for civil society is becoming increasingly restrictive in many parts of the world, and as traditional development aid is decreasing, local constituencies for rights, justice and equity become all the more important.

In my four years as Chair, I have seen the role and profile of the GFCF – and by extension the field – grow dramatically. It has been a privilege to be associated with this, and I am confident that the GFCF is in good hands moving forward with our formidable new Chair, Rita Thapa. As a veteran of the community philanthropy field and of the global women's rights movement Rita (who founded Tewa – the Nepal Women's Fund in 1995) brings great inspiration and leadership to the GFCF, and I am counting on her to ensure that Ambassador Joseph's words remain at the core of our values.



**Gerard Salole**  
GFCF Board Chairperson, 2013–17



TEWA (NEPAL)



“ If we are truly in pursuit of durable development, now is the time to #ShiftThePower from outside organizations to local communities.

As Gerry Salole alludes to in his words of welcome, 2016/2017 was an ambitious (not to mention busy!) period for the GFCF. We, like many of you, watched 2016’s political events unfold with concern, for what became abundantly clear is that the social fabric of communities is weakening around the world, and trust – particularly in institutions – is sorely lacking.

Enter community philanthropy, which focuses community strengths on building the new, not fighting the old, and which offers exactly the kind of bottom-up leadership and hope that is so badly needed. After a year like 2016, it was indescribably energizing to host the Summit in Johannesburg, as well as incredibly reassuring to find 400 other individuals who also believe that, if we are truly in pursuit of durable development, now is the time to #ShiftThePower from outside organizations to local communities.

I invite you to read more about the Summit later in this report (see pages 16–18), or to get involved with the conversations that are still happening around the #ShiftThePower hashtag on social media. As we reflect on our previous financial year, there are many other accomplishments that we are pleased to share, as over 2016/2017 the GFCF continued to pursue our three core objectives:

- 1 Supporting organizations that #ShiftThePower, through grants and other forms of support (see pages 7–11).
- 2 Connecting the field and growing the #ShiftThePower evidence base, thereby enhancing the voice and identity of the field (see pages 12–15).
- 3 Building a global movement to #ShiftThePower, informing and influencing the relationship between

the community philanthropy field and policy makers, international development agencies and the broader philanthropic sector (see pages 16–19).

We are extremely grateful for the support of the GFCF board as we pursue these objectives. In particular, we would like to give thanks to our outgoing Chairperson Gerry, who provided great wisdom and guidance over the last four years. We are excited to have Rita Thapa take up the role, who in her comments at the Summit memorably declared that ‘I don’t think we can do good work from flawed structures.’ A long-term proponent of development being done with more heart, respect and compassion, we feel confident moving forward with Rita at the helm.

Finally, I’d like to use this space to offer thanks to the huge range of funders, partners and like-minded organizations that have supported us over this period, especially as we prepared for the Summit (these are listed in detail on pages 17 and 19). At the GFCF, we always say that the strength of a community philanthropy organization lies not necessarily in how big it is or how much money it has: instead, it lies in the relationships it has and in its ability to connect and build trust. So we salute our fellow travelers on this journey, and look forward to further cooperation as we work together to #ShiftThePower. Those of you at the Summit will surely remember Root Change, who led the live-mapping exercise. To borrow a line from their website: ‘when cobwebs unite they can tie up a lion.’



**Jenny Hodgson**  
GFCF Executive Director

# Our approach

Community philanthropy leads to durable development to #ShiftThePower

## Why?

Local people know what they want and need best, and trusted and rooted local organizations bring deep insights and connections to, and a long-term stake in, the communities they serve. Resources should be used to engage local people as actors and agents in issues that affect them, and to fulfill their agendas rather than those of external agencies (which know little of local culture and often have a short-term view). This is a prerequisite for durable development.

## How?

By creating organized spaces for local people to share, grow and channel financial and other resources, community philanthropy organizations around the world provide the architecture for durable development, and #ShiftThePower.



## Vision

Empowered and resilient communities, working in an inclusive manner, using asset mobilization to drive their own long-term development.

## Goal

To support a global movement of vibrant, resilient, and locally owned and directed community philanthropy organizations mobilizing and channelling resources and influence for progressive social change.

## Objectives

To support the development of the global community philanthropy field, strengthen its effectiveness, its networks and its voice, and to link it with other parts of the development and philanthropic sectors as a credible and viable source of partnership.



LIN CENTRE FOR COMMUNITY DEVELOPMENT (VIETNAM)



LAMBI FUND (HAITI)



ARKHANGELSK COMMUNITY FOUNDATION (RUSSIA)



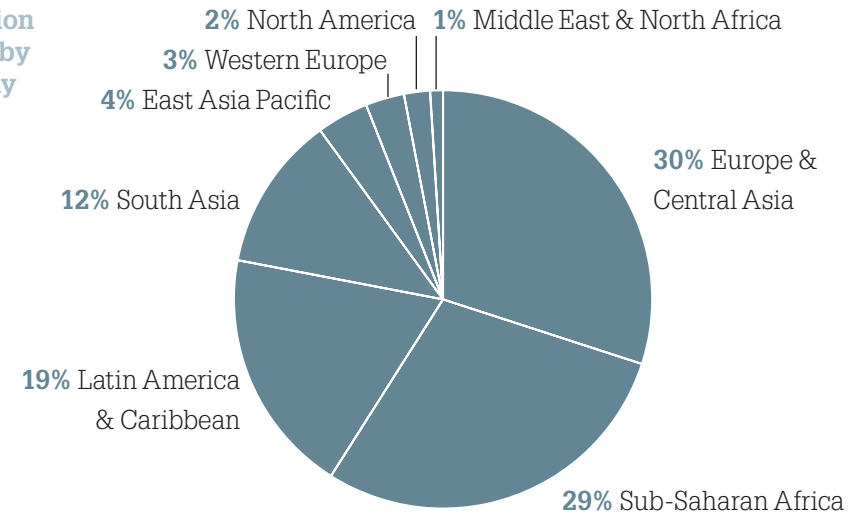
SOCIAL INITIATIVES SUPPORT FUND SODEISTVIE (RUSSIA)

# Our highlights

## 1 Supporting organizations that #ShiftThePower

Through grants, technical assistance, and other forms of support, the GFCF works to build the capacities of individual community philanthropy organizations. In the period covered by this report, we made a total of £369,701 in grants to 38 organizations and independent researchers in 24 countries. Some of these were to long-term partners, while other grants saw new actors – from women’s funds, environmental funds, community foundations, social justice funds and other grassroots grantmakers – joining the GFCF network.

Distribution of grants by geography



COMMUNITY DEVELOPMENT FOUNDATION WESTERN CAPE (SOUTH AFRICA)

## Grant programmes



WEST COAST COMMUNITY FOUNDATION (SOUTH AFRICA)

**Institutional development** the aim of these grants is to strengthen organizations. This may be around helping them to think through how communities can better drive their own development initiatives, or around developing strategies to unlock new resources and assets across different parts of the community, or by providing core support.



FORUM FOR CIVIC INITIATIVES – FIC (KOSOVO)

**Burning issues** what are the complex issues community philanthropy is responding to? From the protection of environmental activists, to creating shared community spaces, to working with marginalized groups, this grants and learning programme explores how the field tackles burning, sensitive issues in their communities.



HEADWATERS FOUNDATION FOR JUSTICE (U.S.)

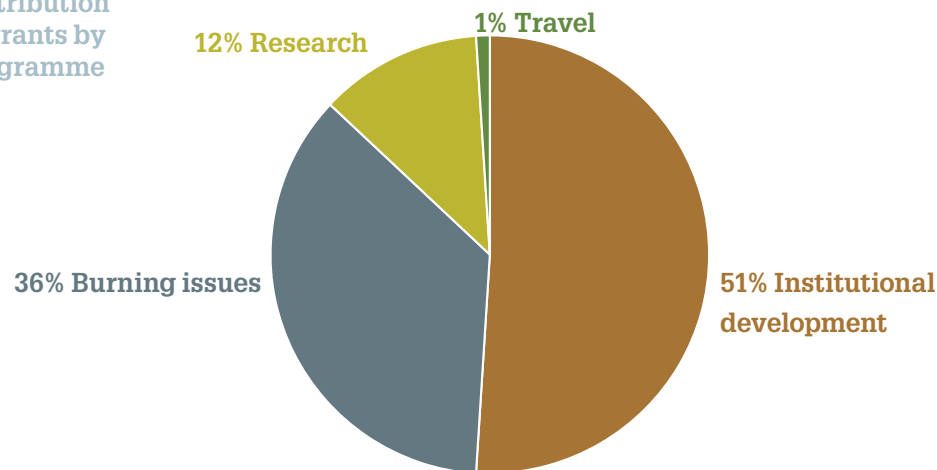
**Research** a one-off joint programme of the GFCF and the Johnson Centre on Philanthropy at Grand Valley State University, in the run-up to the Summit this grant programme sought proposals that could connect research and practice. Research topics ranged from the pragmatic (tools and mechanisms that could facilitate local giving, for example) as well as more cultural or anthropological questions about traditions of giving and solidarity (see full list on page 14).



HEALTHY CITY COMMUNITY FOUNDATION (SLOVAKIA)

**Travel** whether it be funding to attend a global event to ensure the field is represented, or direct support to partners' events that highlight the energy of the global #ShiftThePower conversation, these grants focus on making connections across the GFCF network, and amplifying the voice of the field.

### Distribution of grants by programme





# Grants map by country and type

**Key**  
 Institutional development  
 Burning issues  
 Research  
 Travel

**U.S.**  
 2 Research  
 1 Travel

**Mexico**  
 1 Burning issues

**Costa Rica**  
 1 Burning issues

**Brazil**  
 1 Burning issues  
 1 Research

**Haiti**  
 2 Institutional development

**Puerto Rico**  
 1 Research

**Argentina**  
 1 Research

**Bulgaria**  
 2 Burning issues

**Bosnia & Herzegovina**  
 1 Burning issues

**Kosovo**  
 1 Burning issues

**Ghana**  
 1 Institutional development

**Democratic Republic of the Congo**  
 1 Institutional development

**Slovakia**  
 1 Burning issues

**U.K.**  
 1 Burning issues

**Romania**  
 1 Institutional development  
 2 Burning issues  
 2 Research

**Ukraine**  
 1 Burning issues

**Russia**  
 2 Institutional development  
 1 Burning issues

**Palestine**  
 1 Research  
 1 Travel

**Kenya**  
 3 Institutional development  
 2 Research

**Zimbabwe**  
 1 Institutional development

**South Africa**  
 2 Institutional development  
 1 Burning issues  
 1 Research

**India**  
 1 Research

**Nepal**  
 2 Institutional development

**Vietnam**  
 1 Institutional development

**Argentina**  
 Proyecto ELLAS - Mujeres y Filantropia at Centro de Estudios de Estado y Sociedad

**Bosnia and Herzegovina**  
 Tuzla Community Foundation

**Brazil**  
 Instituto Comunitário Grande Florianópolis (iCom)  
 Andrés A. Thompson

**Bulgaria**  
 Foundation Community Fund Sliven  
 Varna Community Foundation

**Costa Rica**  
 Monteverde Community Fund

**Democratic Republic of the Congo**  
 Fondation Communautaire du Katanga

**Ghana**  
 Akuapem Community Foundation

**Haiti**  
 Haiti Community Foundation Initiative  
 Lambi Fund of Haiti

**India**  
 Santosh Samal

**Kenya**  
 Kenya Community Development Foundation  
 Kilimani Project Foundation

**Kenya**  
 Kilimani Project Foundation  
 Ngaatho Community Foundation  
 Ngaatho Community Foundation

**Kosovo**  
 Forum for Civic Initiatives (FIQ)

**Mexico**  
 Fondo Acción Solidaria (FASOL)

**Nepal**  
 Nagarik Aawaz Tewa

**Palestine**  
 Dalia Association, Dalia Association

**Puerto Rico**  
 Puerto Rico Community Foundation

**Romania**  
 Fundația PACT Bucharest  
 Community

**Foundation**  
 Covasna Community Foundation  
 Fundația PACT Odorheiu Secuiesc  
 Community Foundation

**Russia**  
 Charities Aid Foundation Russia  
 Social Consulting

**Centre of Social Technologies 'Garant'**  
 Healthy City Community Foundation

**South Africa**  
 Social Change Assistance Trust  
 West Coast Community

**Foundation**  
 Southern Africa Community Grantmakers  
 Leadership Forum  
 Community Development Foundation  
 Western Cape

**U.K.**  
 Community Foundation for Northern Ireland

**Ukraine**  
 Moloda Gromada  
 'Young Community'

**U.S.**  
 Global Greengrants Fund  
 Headwaters

**Foundation for Justice**  
 Minnesota Philanthropy Partners

**Vietnam**  
 LIN Centre for Community Development

**Zimbabwe**  
 Uluntu Community Foundation

## Grants in the spotlight: Burning issues

### Reimagining how a city relates to its homeless population

Homelessness can be a difficult issue around which to engage the public, whose views may range from discomfort and a wish that the problem would just go away, to downright hostility. In Southern Brazil, Instituto Comunitário Grande Florianópolis (ICom) has been piloting a new approach to tackling the issue of homelessness in Greater Florianópolis.

With their 2016 GFCF Burning Issues grant, ICom provided technical and logistical support to a group of local homeless 'research fellows' to carry out a participatory research project to identify the needs of people experiencing homelessness. 500 questionnaires were received and analyzed, and the findings have informed a comprehensive overview of the situation of Greater Florianópolis' homeless population.

Beyond the valuable data collected through the process, according to ICom, participants in the study (both research fellows and respondents) have described a greater sense of confidence and connectedness. The methodology, which sought to empower participants, demonstrated the power of giving recognition to, and putting trust in, parts of the community who are normally otherwise ignored or perceived as a problem.

“ The methodology, which sought to empower participants, demonstrated the power of giving recognition to, and putting trust in, parts of the community who are normally otherwise ignored or perceived as a problem.



## Grants in the spotlight: Institutional development

### Community philanthropy leads the way in disaster recovery and humanitarian aid

While much of Nepal was still reeling from the devastating earthquakes that hit the country in 2015, Tewa and its sister organization Nagarik Aawaz were quick to launch into action: directly reaching 23,000 households in the 60 days after the first earthquake; advocating on behalf of local needs and voices; and insisting that grassroots groups be part of efforts to rebuild Nepal. Over 2016 and 2017, the GFCF, with funding from the U.K.'s Big Lottery Fund, has been working with Tewa and Nagarik Aawaz as they focus on long-term recovery. And while the humanitarian aid establishment is wrestling with questions of reform and revolution, accountability and power, organizations such as these two are already showing the way.

Take for example Tewa and Nagarik Aawaz's 'Shadow Barefoot Volunteer' programme – involving 25 women who left their own homes after the earthquakes to spend the next two years living in quake-damaged communities to work with women and families, helping them to rebuild

“ She found an almost entirely female community, still traumatized by continuing aftershocks and convinced that death was inevitable. Her arrival had a profound impact: if a stranger had chosen to come to their community it must mean that there was hope of life after all.



and to restore hope (as supportive 'shadows' who could show the way but not displace people's own agency). This involved assisting undocumented women to get citizenship cards, sharing skills, and even shifting the rubble in communities where most of the men had gone abroad in search of work. When one volunteer, Nirmala, reached a remote community a few days after the first earthquake, she found an almost entirely female community, still traumatized by continuing aftershocks and convinced that death was inevitable. Her arrival had a profound impact: if a stranger had chosen to come to their community it must mean that there was hope of life after all.

This work after the earthquake was, admits Tewa founder Rita Thapa, an experiment. 'If it worked,' she observed, 'it would mean that we could potentially have rapid response teams across the country . . . if disaster strikes again, it won't take us months to mobilize and deploy people because we will already have the human resources and know-how generated by these volunteers to show others the way.'



# Our highlights

## 2 Connecting the field and growing the #ShiftThePower evidence base

### Workshops and convenings

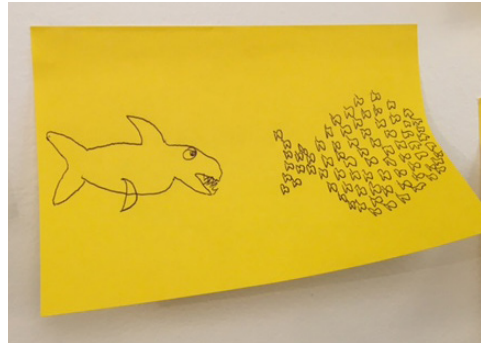
#### Language matters

Community philanthropy for what? Over 2016 the GFCF engaged Emergence, specialists in development messaging, in an exercise to consider the language we (the field, donors, the GFCF ourselves, etc.) use to describe the work of the field, and in particular, its larger purpose. Two workshops, one involving partners of the Global Alliance for Community Philanthropy (see page 19) held in Washington DC, and the other involving GFCF grant partners held in Brussels, formed the basis for this participatory process. The goal was to better define the community philanthropy narrative with language that both suits the field and donors alike. The end result was a new narrative framed around the notion of durable development, which can be seen peppered throughout this report.



## An evolving narrative for community philanthropy in Latin America

The shark effect: when many small fish swim together in order to intimidate or rival a larger shark. This was a recurring visual throughout the convening hosted by the Fondo Región Colonia in Uruguay, in partnership with GFCF, in July 2016. The meeting set out to explore how the vital, yet largely disconnected work, of community philanthropy organizations from across Latin America could be better tied together – and what this could mean for the visibility, role and recognition of the field. A particular focus was on language, and how to speak more cohesively and inclusively about the diverse work of the community philanthropy organizations, grassroots grantmakers, women’s funds, and social justice funders present.



## Inclusive communities and the case of refugees in Europe – how can community philanthropy contribute?

As asylum seekers fleeing conflict and turmoil continue to arrive in Europe, local organizations are playing critical roles in welcoming these newcomers, and around their long-term inclusion in communities across the continent. In 2016, the GFCF explored European community philanthropy’s unique response through a survey, and several workshops, with the intention of building a picture of current activities, and connecting individual organizations around the issue. With funding from the Open Society Initiative for Europe, in 2017/2018 the GFCF will be launching a dedicated grants and learning programme, to further support European community foundations’ responses to refugees and asylum seekers, and in building more inclusive communities.



# Growing the evidence base



## Research grants

As outlined on page 8, in 2016 the GFCF coordinated a one-off grant programme with the Johnson Center on Philanthropy at Grand Valley State University, with the objective of linking the community philanthropy field more firmly with academic partners. Final research reports, all highlighted in one form or another at the Summit, include:

- *A different kind of funder? Why and how funders support community philanthropy*  
Susan Wilkinson Maposa (South Africa)
- *Community philanthropy among the most marginalized communities in India*  
Santosh Samal (India)
- *Giving projects: cultivating people of color as fundraisers and donors*  
Headwaters Foundation for Justice (U.S.)
- *Growing individual giving: learning from experiences in Serbia, Czech Republic and Romania*  
Fundatia PACT (Romania)



- *Growing local philanthropy and constituencies to address gender-based violence in Argentina*  
Proyecto ELLAS – Mujeres y Filantropia at Centro de Estudios de Estado y Sociedad (Argentina)
- *Leadership and succession in community philanthropy*  
Southern African Community Grantmakers Leadership Forum (South Africa)
- *Mapping corporate giving of multinational corporations in comparison to profits made in Puerto Rico*  
Puerto Rico Community Foundation (Puerto Rico)
- *Middle class, public interest impulses and active citizenship in Africa – a case study of the Kilimani neighbourhood*  
Kilimani Project Foundation (Kenya)
- *Notes on social justice philanthropy in Brazil*  
Andrés Thompson (Brazil/Uruguay)
- *Resilient funders*  
Global GreenGrants Fund (U.S.)
- *Traditional philanthropy and its potential to influence community giving in the 21st century: the case of Kikuyu in Kenya*  
Ngaatho Community Foundation (Kenya)
- *Understanding and upscaling the collective giving process at the national level in Romania*  
Odorheiu Community Foundation (Romania)
- *Women's funds: research on best practices globally*  
Dalia Association (Palestine)

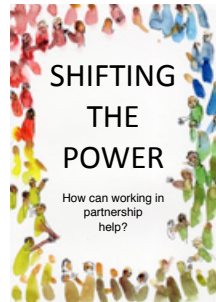
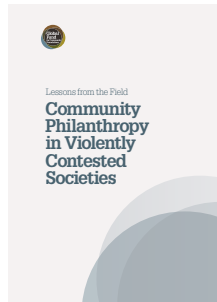
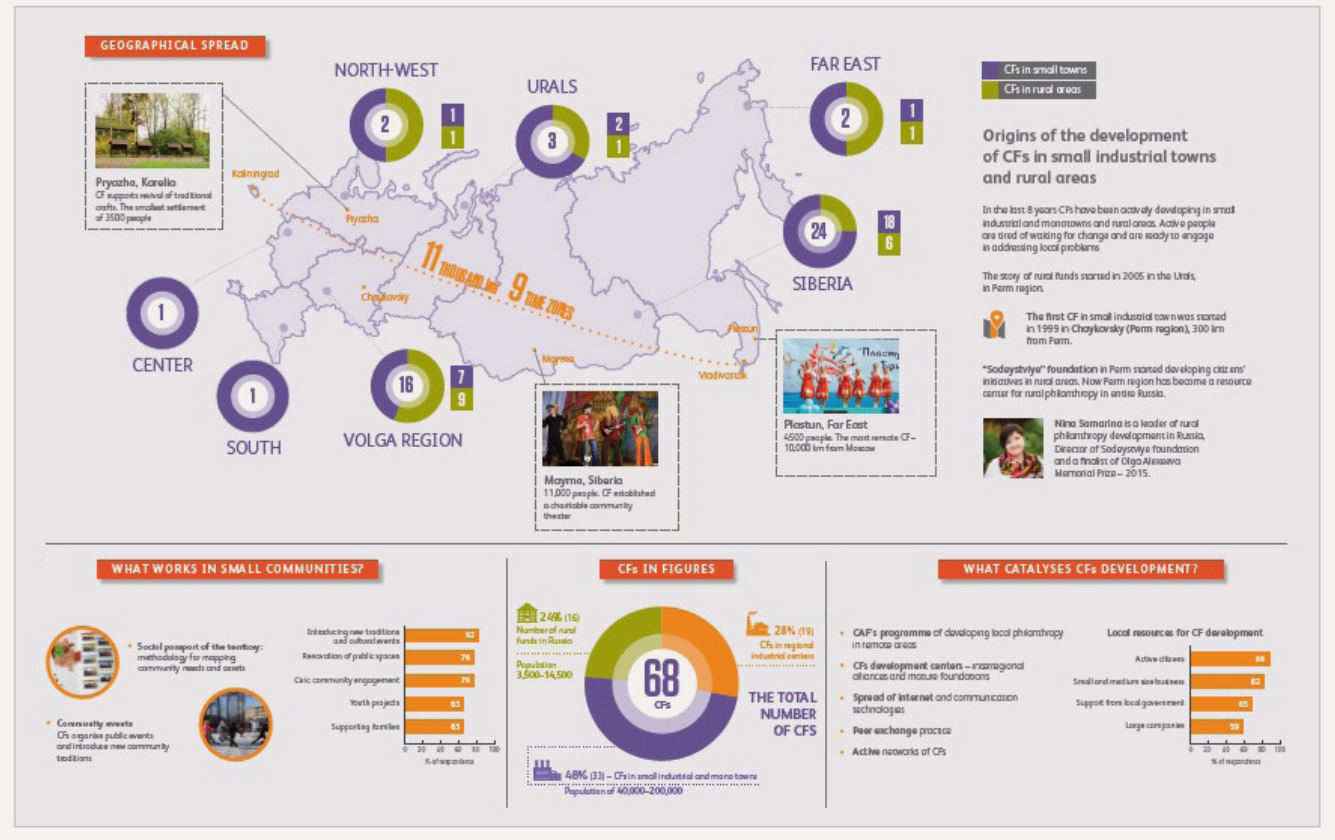
## Commissioned research papers

The GFCF also commissioned a number of additional research papers in 2016/2017, aimed at growing the evidence base on community philanthropy in regard both to specific contexts and issues. These included:

- *An untapped resource? The extractives industry and community self-management of assets, with accompanying Case Study on the Cherokee Preservation Foundation*  
Mary Fifield
- *Community philanthropy in violently contested societies*  
Avila Kilmurray
- *Community philanthropy: a way forward for human rights?*  
Mona Younis
- *Shifting the power: how can working in partnership help?*  
Surinder Hundal and Ros Tennyson,  
Partnership Brokers Association
- *When size matters: the phenomenon of community foundations in small towns and rural areas of Russia*  
Larisa Avrorina and Yulia Khodorova,  
Charities Aid Foundation Russia

## COMMUNITY FOUNDATIONS IN SMALL INDUSTRIAL TOWNS AND RURAL SETTLEMENTS OF RUSSIA

CAF  
Russia



# Our highlights

## 3 Building a global movement to #ShiftThePower



### Global Summit on Community Philanthropy

1–2 December 2016

Johannesburg

[cpsummit.ngo](http://cpsummit.ngo)



The Summit, held in Johannesburg 1–2 December 2016, was the highlight of the year and the culmination of months and years of alliance building and collaboration with partners from around the world.

One of the goals of the Summit was to bring community philanthropy practitioners from around the world together for the first time, and to tap into the energy and dynamism of the field. When we introduced the #ShiftThePower tagline for the Summit, we had two additional purposes in mind: one was to be clear that we wanted to locate community philanthropy in the context of a much larger movement towards people-led development, justice and equity, and the other was to send a message to like-minded organizations (who might be less familiar with the community philanthropy concept) that they were welcome too.

With close to 400 participants representing 62 countries, the Summit far exceeded expectations in terms of the number and diversity of participants. Participants represented three main audiences: community philanthropy organizations and their networks; funders and other parts of the development world with an interest in promoting more people-based development approaches; and, additional fellow travellers from academia, philanthropic support organizations, and civil society.





## Social media buzz

The #ShiftThePower buzz was felt well beyond just those in Johannesburg. Over the course of the two days, #ShiftThePower trended in Canada, Kenya and South Africa, and the Summit social media campaign reached an estimated 37.5 million users. Highlights of the campaign included a piece in the Guardian online from GFCF Executive Director, Jenny Hodgson, as well as a special feature in December 2016's *Alliance* magazine. Through 20 diverse submissions, the feature took a whistle-stop tour of how community philanthropy can



#ShiftThePower around the world. #ShiftThePower continues to stimulate conversation and debate on social media, allowing even the most isolated of organizations to feel connected to a larger, global conversation.



## Live network mapping

The Summit was highly interactive, with participatory breakout groups that looked at issues of language, participatory grantmaking, governance and other 'hot topics.' Coffee breaks were served next to the marketplace of posters, which shared highlights of research and case studies on community philanthropy from around the world. Plenary sessions included interactive polling, singing, dancing and drumming. A particular highlight was the live network mapping experience conducted by Root Change. Participants were invited to enter their organizational details into the network map, along with a list of key partners that they turned to for various kinds of support. The result was a multifaceted 'map' of highly complex relationships emerging before participants' eyes, which showed both the current strengths (diverse, distributed) and the weaknesses (over-reliance on a few key actors, most of which are northern donors) of the field.

## Summit supporters

The Summit was possible thanks to funding from the six partners of the Global Alliance for Community Philanthropy (see page 19 for more information on the Alliance), with additional generous support from the Charles Stewart Mott Foundation. Funding was also graciously provided by: Assifero, Community Foundations of Canada, Global Greengrants Fund, King Baudouin Foundation, Mama Cash, Open Society Initiative for Europe, and the Southern Africa Trust. Grateful thanks must also be given to the global network of organizations that invested much time and energy into ensuring a successful Summit, including:



## Feedback on the Summit

Feedback on the Summit was solicited through a survey to participants six weeks after meeting in Johannesburg, once the euphoric buzz of the event itself was just a memory. Nonetheless, the response was overwhelmingly positive with 64% rating the event with nine or more stars (out of a possible ten). Some representative comments from the survey include:

**My takeaway? 'Our revolutionaries are busy with writing proposals!' I will suggest we discuss our application and reporting procedures to make it easier for grantees and ourselves.**

**There are a lot of people out there doing really important work. Even though we are isolated we are not alone.**

**The Summit helped people understand how wide the field really is, how critical the different expressions of philanthropy are. People all over the world, from all walks of life, have been giving (time, money, etc.) through formal and informal mechanisms and having a significant impact on people's ability to enjoy basic human rights. The Summit provided an opportunity to redefine key concepts: philanthropy; donor; recipient; and provided a wider canvas upon which new and innovative approaches could thrive.**



**At various points throughout the Summit, I was challenged to think critically about issues from perspectives that were vastly different than my own. In some instances, the perspectives were in contradiction to my own. I had to intentionally lean in and listen carefully to what people were saying, and focus on keeping an open mind. I realized how important it is, as a grantmaker, to listen. I met so many people from different parts of the world. It was powerful to meet them, hear their stories, and learn about their work.**

**I felt connected. It's a family-like feeling. We all strive for similar goals and can help each other with smart ideas, tools and connections.**

# Global Alliance for Community Philanthropy

The Alliance is a multi-donor collaborative engaged in a series of learning activities over a five year period, aimed at advancing the practice of community philanthropy and in influencing international development actors to better understand, support and promote community philanthropy's role in achieving more lasting development outcomes. Beyond funding support, Alliance partners played a pivotal role in the planning for, and thinking behind, the Global Summit on Community Philanthropy. The GFCF acts as Secretariat to the Alliance.

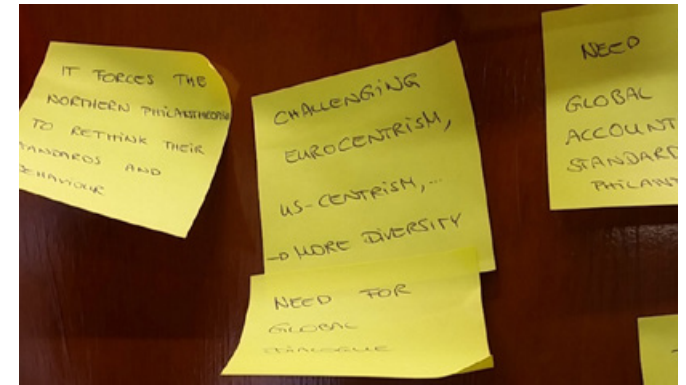
Partners include:



## Strengthening connections with civil society more broadly

With development funding flows changing, local civil society organizations around the world are finding the need to explore new funding models. The GFCF has been engaged in a series of conversations around this, most notably during this period through the organization of a session on 'Rethinking the resourcing of civil society', as part of the CIVICUS Civil Society Week in Bogota, Colombia in April 2016.

During the lively discussions, Felicia Lucky of Alabama's Black Belt Community Foundation described how community philanthropy was a critical concept in the foundation's work on equity and racial justice in some of the most marginalized communities in the state (and, in fact, in the U.S.). Their work involved a network



of community associates, who were the 'eyes and ears' of the foundation, seeing and dealing with community members as assets, stewards of knowledge and important relationships. From Brazil, Anderson Giovanni Da Silva, of the Instituto Comunitário Grande Florianópolis, described his community foundation's efforts to 'reach out' to potential donors in Florianópolis without compromising on values, always ensuring that one foot was kept firmly on the side of civil society.



TUZLA COMMUNITY FOUNDATION (BOSNIA AND HERZEGOVINA)

# Our finances

## Global Fund for Community Foundations (A company limited by guarantee)

Statement of financial activities (incorporating the income and expenditure account)

For the financial year 1 April 2016 – 31 March 2017

	Unrestricted funds £	Restricted funds £	2017 total £	2016 total £
<b>Incoming resources</b>				
Donations and grants	719	1,044,606	1,045,325	795,952
<b>Total incoming resources</b>	<b>719</b>	<b>1,044,606</b>	<b>1,045,325</b>	<b>795,952</b>
<b>Resources expended</b>				
Administration costs	–	6,399	6,399	3,778
Alliance costs	–	33,845	33,845	28,262
Audit fees	–	3,720	3,720	4,320
Bank charges	–	5,220	5,220	4,148
Board expenses	–	18,703	18,703	14,016
Communications costs	–	6,487	6,487	7,217
Computer expenses	–	6,599	6,599	3,890
Conference calls	–	–	–	482
Consultancy fees – Grants and learning co-ordinator	–	72,769	72,769	37,370
Consultancy fees – International	–	99,004	99,004	58,679
Depreciation of FF & equipment	–	–	–	735
Domain hosting	–	–	–	67
Exchange variations	–	(89,275)	(89,275)	5,900
Grants disbursed: Burning issues	–	133,253	133,253	–
Grants disbursed: Institutional development	–	188,936	188,936	300,944
Grants disbursed: Research	–	44,033	44,033	–
Grants disbursed: Travel	–	3,479	3,479	4,701
Legal & professional fees	–	1,251	1,251	16,309
Meeting costs	–	6,400	6,400	20,532
Membership & subscription fees	–	10,824	10,824	15,331
Office & general expenses	566	11,476	12,042	806
Peer learning events	–	29,472	29,472	402
Staff costs international	–	89,728	89,728	152,356
Staff medical insurance	–	3,846	3,846	2,955
Staff pension costs	–	5,007	5,007	18,009
Transfers to GFCF (South Africa)	–	44,573	44,573	38,493
Travel costs – consultants	–	13,150	13,150	–
Travel costs – GFCF partners	–	108,072	108,072	–
Travel costs – staff	–	42,575	42,575	60,339
Summit – technical services	–	9,257	9,257	–
Venue costs	–	39,324	39,324	–
<b>Total resources expended</b>	<b>566</b>	<b>948,127</b>	<b>948,693</b>	<b>800,041</b>

**Global Fund for Community Foundations**  
**(A company limited by guarantee)**

Balance sheet as at 31 March 2017


	2017		2016	
	£	£	£	£
<b>Current assets</b>				
Debtors	98,464		65,107	
Cash at bank and in hand	920,761		655,765	
	1,019,225		720,872	
Creditors: amounts falling due within one year	(914,520)		(712,799)	
Net current assets		104,705		8,073
<b>Net assets</b>		<b>104,705</b>		<b>8,073</b>
<b>Funds</b>				
Restricted funds		3,870		4,356
Unrestricted funds		100,835		3,717
<b>Total funds</b>		<b>104,705</b>		<b>8,073</b>

For the year ending 31 March 2017 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies, but as the company is a charity, it is subject to audit under the Charities Act (Northern Ireland) 2008.

Directors' responsibilities:

- The directors have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to the accounting records and the preparation of accounts.

The financial statements were approved and authorised for issue by the board on 20 October 2017 and signed on its behalf by



Gerard Salole  
 Director



Stephen Pittam  
 Director

# Our legal and administrative information

## Our board

The GFCF was registered as an independent charity in Northern Ireland and South Africa in 2009 and 2010, respectively. It has two legally constituted boards. The founding board is legally constituted in the U.K. It was the founding organizational member of the South African board and a sub-set of U.K. board members constitute the South African board. Board members (Directors) are nominated for a three-year period, with the possibility of one renewal. Nominations are made and approved by current Directors. The board is responsible for guiding the GFCF's programmes and operations.

The GFCF currently has an international board of individuals highly experienced in the field of community philanthropy and social development. For the period 2016/2017 Directors included:

- **Gerard Salole**, European Foundation Centre, Outgoing Chairperson (Belgium)
- **Rita Thapa**, Tewa founder, Incoming Chairperson (Nepal)
- **Stephen Pittam**, Treasurer (U.K.)
- **Amitabh Behar**, National Foundation for India (India)
- **Bagyendera Hope Chigudu**, Zimbabwe Women's Resource Centre and Network (Zimbabwe)
- **Clotilde Perez-Bode Dedecker**, Community Foundation for Greater Buffalo (U.S.)

In March 2017, Gerry Salole, who served as Chairperson since 2013, handed over the role to Rita Thapa.

The board is governed by the GFCF Governance Manual, which was adopted in May 2015 and was developed in compliance with its statutes of registration in South Africa and Northern Ireland:

- Articles of Association (Amended by special resolution passed on 14 November 2009) of the Global Fund for Community Foundation, Company Limited by Guarantee and not having a share capital, Companies (Northern Ireland) Orders 1986 to 1990.
- Memorandum of Incorporation of a Non Profit Company without members known as Global Fund for Community Foundations (South Africa) (RF) – NPC, Registration Number: 2010/000806/08 (Companies and Intellectual Property Commission, Republic of South Africa, The Companies Act No. 71 of 2008, as amended).

## Our funders

The GFCF is grateful for the ongoing financial support of partner foundations and donor organizations. This includes an anonymous donor, as well as:



## Our public benefit statement

The GFCF board confirms that they have complied with their duty under section 17(5) of the Charities Act 2011 with regard to the Charity Commission's guidance on public benefit, and that the public benefit requirement has informed the activities of the GFCF for the period reflected in this Annual Report.

In setting our objectives and planning our activities for the year the Directors have given careful consideration to the Charity Commission for Northern Ireland's guidance on public benefit to ensure that the activities have helped to achieve the charity's purposes, and have provided a benefit to the beneficiaries. The Directors believe that all the work of the Global Fund for Community Foundations is for the public benefit, as defined in law.

In evaluating public benefit the board notes that while individuals, who work for partner organizations, may indirectly benefit from participating in capacity building activities (including workshops and events) all activities are designed to help strengthen individual organizations.

This Annual Report and financial statement for the period 1 April 2016 – 31 March 2017 are approved by the board.

## References and administrative details

### Registered charity name

Global Fund for Community Foundations

### Commonly used acronym

GFCF

### Northern Ireland charity number

NIC101135

### Company registration number

NI073343

### Registered office and operational address in the U.K.

Community House,  
City Link Business Park,  
Albert Street, Belfast  
BT12 4HQ,  
Northern Ireland, U.K.

### Registered office and operational address in South Africa

Fourth floor,  
158 Jan Smuts Avenue,  
Rosebank,  
Johannesburg 2196,  
South Africa

### Auditors

McGroarty, McCafferty  
and Company,  
2 Carlisle Terrace,  
Derry BT48 6JX,  
Northern Ireland, U.K.

### Bank

HSBC, 5 Donegall Square,  
South Belfast BT1 5JP,  
Northern Ireland, U.K.

### Solicitors

Jennifer E. A. Ebbage,  
Edwards & Co Solicitors,  
28 Hill Street,  
Belfast BT1 2LA,  
Northern Ireland, U.K.