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Dalia Association (Palestine)
Tara Făgărașului Community Foundation (Romania)
Ferencváros Community Foundation (Hungary)
Obrenovac Youth Foundation (Serbia)
Montevede Community Fund (Costa Rica, © Isably Castro Bonilla)
Back in 2016, we introduced the hash-tag #ShiftThePower to promote the Global Summit on Community Philanthropy that we were organizing in Johannesburg. More than just promoting an event, we had another objective too: to use the hash-tag to engage, and link up, anyone interested in a conversation about the need to move away from top-down systems of development and philanthropy, towards a flatter and more equitable paradigm of people-based development. For those of us that have been working tirelessly at the grassroots to build local philanthropy, the importance of being connected to other similar actors, who understand our values and our motivations, cannot be overstated. For while our work is deeply rewarding, it is often underfunded and lonely – it can even, at times, feel invisible.

But even in our most ambitious dreaming, I’m not sure we anticipated how dynamic and wide-spread the engagement around #ShiftThePower would be. We are regularly (and pleasantly!) surprised by where we see the hash-tag popping up. In the last year alone, for example, we have seen it associated with a GrantCraft guide on participatory grantmaking, an online conference focused on healing and solidarity in the development sector, connected to conversations around civil society resourcing . . . the list goes on! #ShiftThePower now even has its own song and music video, written by and starring the ever-creative staff at the Zambian Governance Foundation.

It is extremely validating and rewarding for us to see other organizations and individuals committed to people-led development taking up the mantle. #ShiftThePower was never meant to be about one institution, but rather a way to link up many actors in a chain to #ShiftThePower together. We also realize our own limitations, with a small staff and board, to achieve the goals we are working towards. Without a strong chain of partners, allies and co-conspirators, we won’t affect the changes that we want to see.

I was personally reminded of the importance of building strong links with such partners at our January board meeting, which was superbly hosted by Community Foundations of Canada in Ottawa. We spent several days together: talking strategy, looking at the big picture, and
seeing where it might make sense for our organizations to join forces. But we also spent some time together eating pizza in our slippers and talking about life (as it turns out, Ottawa is quite snowy in January so we decided to stay in one evening!). It is strong bonds like these that matter so much when you’re feeling daunted, overwhelmed, or tiny in comparison to the systems that you are challenging. It is with this thought in mind that over the last few years we have started to use our ‘Conferences and convenings’ grants (see page 8) more strategically – to support our partners’ key initiatives at the national and regional levels, but also to express solidarity with others in our chain.

I’d like to finish with one more thought about how we are trying to link up this global chain to #ShiftThePower as inclusively as possible, and it relates to language. We are very aware that the ‘development discourse’ is, largely, in English. However, this is not the first language of many of our partners. Over the last year, as you may notice reading through this Annual Report, we have stepped up efforts to translate various key documents and resources into different languages. Our short cartoon film *The Answer is Local: How Community Philanthropy Shifts Power and Changes the World* (see page 16), for example, is now available in nine different languages! In November, we also held a bi-lingual meeting for African partners (see page 13). One of the attendees later commented: ‘Considering that there is a direct relationship between language and power, I see the introduction of French in this setting as a political act, designed to promote inclusion and the democratization of access for groups that normally do not have the opportunity to express themselves and be present in these spaces of discussion and coordination.’

So, I invite you to read the following Annual Report and to see where you might be able to link up with us. The #ShiftThePower chain is now a long, spirited one that circles the world – at the GFCF, we are thankful to be a link in it.

Rita Thapa
Chair, GFCF
Founder, Tewa – the Nepal Women’s Fund & Nagarik Aawaz
What we stand for

Durable development

With an emphasis on local assets, local decision-making and a long-term view, community philanthropy is a strategy to achieve durable development. We use the word ‘durable’ because it suggests the ability of something to be strong, robust and to withstand pressure. Civil society organizations and non-profits that rely on external funding are often not durable: their work can be overly shaped by the priorities of their donors rather than those of local communities and, if they have not invested in building a local support base, they are often vulnerable to sudden changes or reductions in aid and philanthropic flows.

For us, durable development means resilient systems – networks that include people, communities and organizations – and strong organizations that are rooted in their constituencies, that share and devolve power, and whose legitimacy rests on their ability to mobilize local participation, including local giving.
Vision

Empowered and resilient communities, working in an inclusive manner, using asset mobilization to drive their own long-term development.

Goal

To support a global movement of vibrant, resilient, and locally owned and directed community philanthropy organizations mobilizing and channelling resources and influence for progressive social change.

Objectives

To support the development of the global community philanthropy field, strengthen its effectiveness, its networks and its voice, and to link it with other parts of the development and philanthropic sectors as a credible and viable source of partnership.
Our highlights 1

Our grantmaking: Supporting organizations that #ShiftThePower

We made 55 grants totalling £671,538 to 52 organizations in 32 countries. For the first time in several years we issued an open call for grant concept notes. From this process, 22 grants were made – many of these were organizations that we hadn’t worked with before. In fact, in the period covered by this Annual Report, 38% of our grants were made to new partners.

Institutional development  The aim of these grants is to strengthen organizations. This may be around helping them to think through how communities can better drive their own development initiatives, to test strategies that unlock new resources and assets within the community, or in the form of core support.

Migration and inclusion  2015 saw the biggest influx of migrants into Europe since the Second World War, leaving countries struggling to provide vital services to migrant populations and fuelling anti-migrant sentiment. This grants and learning programme explores European community philanthropy’s response to the issue, and looks at how local funds and foundations can play a valuable role in both the provision of various supports (financial and other) and in promoting tolerance and inclusion more broadly at the community level.
Conferences and convenings These grants are all about strengthening our global network, by supporting partners hosting key regional or national events, aimed at raising the profile of community philanthropy. These grants are also intended to expand the voice and representation of the field, by supporting partners to attend relevant conferences and other events.

Burning issues From the protection of environmental activists to working with marginalized groups, this grants and learning programme explores how the field tackles burning, sensitive topics in their communities, while also building local constituencies for what are often unpopular issues. The programme was largely carried out over 2016 and 2017.

Research A key objective of the GFCF is to grow the evidence base for community philanthropy, in regard both to specific contexts and issues. Research grants support partners in individual research initiatives that will have relevance to the wider field.
**The HER Fund builds the collective strength of women's groups in Hong Kong**

Over the years, women's organizations in Hong Kong have significantly raised the status of women despite challenges associated with securing funding. In 2001, a group of Hong Kong based women's activists embarked on a project exploring the potential for a dedicated women’s fund in Hong Kong. The result was the formation of HER Fund in 2004, which today works towards freedom from discrimination, poverty and violence, and the promotion of women's civic participation, particularly for women on the margins of society.

Through its grantmaking and other kinds of support the Fund established itself as a trusted partner for local women’s groups. However, as Executive Director, Judy Kan, observed: ‘At a certain point we noticed that we were overly dependent on grants from international funders … We had reached a juncture in our organizational development where we needed to develop a more focused strategy for steady, sustainable growth … We decided that the best way to proceed was to build our local donor base … for us, this is about more than money, it’s also about building up a network of local supporters.’

With a GFCF grant, in 2018 HER Fund set out in their efforts to build a local resource mobilization strategy. This has been pivotal in the organization’s development, which now receives 40% of its funding from Hong Kong-based donors – funding that can be channeled back into programmes for marginalized women and girls. During the course of the grant, HER Fund raised nearly $30,000 USD from three separate fund-raising events, formed relationships with eight new corporates and engaged 22 volunteers who assist in various aspects of HER Fund’s work.

Judy is now enthused about encouraging others to adopt a community philanthropy approach, and readily shares how important this has been for the Fund: ‘Our advice would be: just get out there! You don’t get very far sitting in your office, behind a computer. Over the past year … we have taken the time to get to know many different people in our community, to ask them for advice and insights, and to share our work.’
The Ferencváros Community Foundation fosters a neighbourhood of “colour and diversity” in Budapest’s ninth district

In 2015, the migrant crisis in Europe saw a reported 400,000 people from Africa and the Middle East pass through Hungary: this led to a tightening of national borders and the emergence of a concerted government campaign against immigration which was both xenophobic and anti-Muslim in sentiment.

Ferencváros, Budapest’s ninth district, is one of the city’s most diverse neighbourhoods: around 8–10% of its 60,000 residents were born outside Hungary and many of these have lived in the community for many years. It is also home to Hungary’s first community foundation – the Ferencváros Community Foundation, which was established in 2011. Against the backdrop of an increasingly anti-pluralist public discourse, particularly in the lead-up to the 2018 elections, the foundation sought to tell a different story: of Ferencváros as a ‘district of colour and diversity.’ The foundation’s goal is to facilitate the inclusion of ‘new neighbours’, and to influence general public opinion on the topic, by highlighting the positive contributions of migrant populations.

With funding from the GFCF in 2018, the foundation embarked on a series of activities aimed at fostering inclusion and social cohesion, and at counteracting the predominant national narrative which saw particular refugees and migrants portrayed as ‘enemies’ and ‘threats.’ It organized a walking tour of the district called Ferencváros, the Melting Pot that highlighted the area’s long and rich history of migration. A concert of Turkish music was organized, as well as a gastronomic event called Taste the World! which featured an array of dishes. Talking Objects was a month-long exhibition held in a busy public market that told the personal stories of migrants living in the district, through photographs of individual objects that had a particular personal significance.

While this work was clearly a response to the steady increase of migrants to the district, it was also part of the efforts of the Ferencváros Community Foundation to reach out to all segments of the local population. Their target group for this work was intentionally diverse: in addition to refugees, the foundation worked with local entrepreneurs, students from abroad, foreigners working at multinational companies in the district, etc.

So for the foundation, this project was part of a broader process of learning and experimentation which involved, on the one hand, navigating the potentially toxic public issue of migration, and building bridges and connections with and between different parts of the local community on the other. As part of its learning, the foundation also conducted 30 interviews with foreigners connected to the district to better understand the issues they face, and to inform any future activities.

A local NGO working on migration which participated in the project observed: ‘What is important for us is that, at a time of great difficulties and hurdles for us, the [fundraising] event strengthened our faith in humanity. It was blessed but also somewhat surreal to see so many generous and lovely people . . . who are all connected to our neighbourhood of the ninth district.’
Connecting the field and growing the #ShiftThePower evidence base

Workshops and convenings

We regularly organize convenings of our partners, which are intended to strengthen the field by consolidating existing networks while also building new conversations around particular topics and geographies.

Deepening and expanding measurement and metrics for community philanthropy

From our grantmaking over the years, we have identified three core features of a community philanthropy approach: mobilizing assets, strengthening capacity, and building trust. In the spring of 2018 we invited partners to apply to be a part of an action learning initiative looking at the question of how to track and measure outcomes both in terms of local ("horizontal") and external ("vertical") accountability. The 15 organizations who formed the group met for the first time in South Africa in June, while a second convening of the same group will be organized in 2019. It is envisaged that this initiative will generate a draft framework of interest to a broad cross-section of funders and partners looking to measure and demonstrate the impact of community philanthropy and asset-based approaches, particularly in the form of non-financial indicators.

Our highlights 2
Le potentiel de la philanthropie communautaire en Afrique

In November, the day before the Africa Philanthropy Network conference in Mauritius, we brought together partners from across Africa for a bilingual peer exchange (in French and English). This was the first time that we had extended an invitation to Francophone civil society practitioners and activists for a conversation specifically on community philanthropy. As the global movement of community philanthropy practice and advocates emerges, the issue of language is critical if it is to take root in different cultures and contexts. In follow-up to the convening, the GFCF has started to translate some key documents into French.
Growing the evidence base

Research, reports and resources

We commissioned and published a number of research papers, aimed at growing the evidence base for community philanthropy in regard both to specific contexts and issues.

**Community philanthropy and large-scale assets: How shifting the power builds resilience in times of crisis** by Mary Fifield. The research looks at how community philanthropy can be a tool for communities to negotiate with powerful stakeholders, strengthen leadership and consensus-building, and realize development projects that reflect their long-term vision for sustainability by harnessing large-scale assets.

**New horizons for community-led development: Recommendations for funders** by Jenny Hodgson, Barry Knight and Susan Wilkinson-Maposa. The report, commissioned by Comic Relief, summarizes findings from an extensive scoping exercise aimed at understanding the current landscape of strategies and approaches that put local people and institutions in charge of their own development. A translation in French is also available.

**Time to #ShiftThePower? Community philanthropy and durable development** by Hilary Gilbert. The paper locates community philanthropy amongst various development theories, and makes the case that community philanthropy organizations are structurally geared to support lasting change in the local communities they serve. Questions raised in the paper will form the basis of our 2019 research grants programme. Translations of a summarized version in Portuguese and Spanish are also available.

A Grantcraft Leadership Paper *How community philanthropy shifts power: What donors can do to help make that happen* by Jenny Hodgson and Anna Pond (see page 16 for more information). Translations in Portuguese and Spanish are also available.
Building a global movement to #ShiftThePower

The profile of community philanthropy has undoubtedly increased as a result of the 2016 Global Summit on Community Philanthropy. We continue to grow this global movement: online by engaging in and leading new conversations around #ShiftThePower, and in person by working with groups of donors, and making sure the #ShiftThePower message is represented at various conferences and events.

Partnering with donors

The Global Alliance for Community Philanthropy (GACP) is a multi-donor collaborative engaged in a series of learning activities over a five-year period, aimed at advancing the practice of community philanthropy and in influencing international development actors to better understand, support and promote community philanthropy’s role in achieving more lasting development outcomes. The GFCF acts as Secretariat to the Alliance and the donor partners are:
A key product emerging from the GACP collaboration is the GrantCraft Leadership Paper *How community philanthropy shifts power: What donors can do to help make that happen*, published in April (see page 14). The paper details the emergence of the community philanthropy field, its relevance as a development practice to a broad cross-section of private and public funders (regardless of the specific issue they may focus on) and provides advice to donors on concrete strategies that they can use in their own programming. Two launch events were organized to coincide with the publication of the paper: one in Washington D.C. in partnership with the Council on Foundations, and the other in New York in collaboration with Philanthropy New York. GACP members spoke at both of the launches, explaining what community philanthropy means to their institutions, and bringing the paper to life.

Another GFCF / GACP product launched in 2018 is the short animated film *The answer is local: How community philanthropy shifts power and changes the world*. Powerful, people-led networks are taking shape around the world to respond to increasingly complex global challenges. This includes the community philanthropy movement, which challenges traditional development approaches by reprioritizing values such as justice, equity, empowerment and dignity. The film makes clear that — in the face of enormous, intractable global issues — the answer is local. Translations are also available in Azerbaijani, Chinese, French, Portuguese, Russian, Serbian, Slovak, Spanish and Ukrainian.
When theory and practice interact

In July, we supported the participation of Aghata Gonsalves of Brazil’s Instituto Comunitário Grande Florianópolis (ICom) to attend the International Society for Third Sector Research conference in Amsterdam – the largest global conference on third-sector research. Aghata presented ICom’s Participative study on homeless people, which directly involved individuals experiencing homelessness, who became research fellows on the topic – giving voice to their situation and needs. Following her participation, Aghata had the sense that more needs to be done to link up community philanthropy and academia as this would ‘lead to the same issues being considered from different angles, and new knowledge and understanding being collectively generated as a result.’

Community philanthropy as a strategy for civic activism and solidarity

At the end of October, our Executive Director Jenny Hodgson spoke at a convening of the Brazilian Philanthropy Network for Social Justice held in São Paulo, which focused on advancing the narrative around community philanthropy in Brazil. The discussion set out to explore what role community philanthropy is playing in Brazil, while also linking the activities happening in the country to larger #ShiftThePower conversations taking place around the world. The convening made clear that, in Brazil, there is an increased sense of urgency around the role of ‘philanthropy of the people’ – both as a strategy for sustainability as well as protest.
A momentous day in Patna: The launch of the Dalit Community Foundation

After an extensive planning and consultation process, the Dalit Community Foundation was launched in Patna, India in November. The GFCF has provided grant and consultant support to the process. Jenny Hodgson, GFCF Chair Rita Thapa, and other GFCF partners from across India were there to help mark the occasion.

African community philanthropy organizations take centre stage

We participated in the Africa Philanthropy Network conference in Mauritius and supported 19 of our partners from across Africa to attend too. #ShiftThePower was a recurring theme throughout the conference, with one plenary, moderated by Jenny Hodgson, specifically focused on ‘Whose giving? Whose power?’ African community philanthropy, in its many diverse forms, was also front and centre, with speaking roles for the Community Development Foundation Western Cape, Kenya Community Development Foundation, Kilimani Project Foundation and Zambian Governance Foundation (amongst others).
Celebrating 20 years of community foundations in Russia

In February, we participated at an event – ’20 Years of Community Foundations in Russia’ – in Moscow, organized by long-term partner, the Charities Aid Foundation Russia. The first community foundation in Russia was established in 1998 in Togliatti and there are now over 70 community foundations across the country. They are big and small, operating in urban and rural settings, all building philanthropy at the local level and supporting community initiatives through small grants and other kinds of supports.

Engaging INGOs in questions of resourcing and power

In March we attended the annual Bond conference in London. We also supported seven of our partners from Africa and Asia to attend, three of which – the Kenya Community Development Foundation (KCDF), Tewa – The Nepal Women’s Fund and Zambian Governance Foundation (ZGF) – participated in a session that we organized on ‘Learning from the Global South.’ Barbara Nöst, ZGF’s Chief Executive Officer, also addressed a plenary session with her thoughts on why the current development system prevents southern NGOs from thriving.
Global Fund for Community Foundations
(A company limited by guarantee)

Statement of financial activities (incorporating the income and expenditure account)

For the year ended 31 March 2019

### Our finances

#### Incoming resources

<table>
<thead>
<tr>
<th>Description</th>
<th>2019 total £</th>
<th>2018 total £</th>
</tr>
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<tbody>
<tr>
<td>Voluntary income</td>
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<td>1,276,597</td>
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<tr>
<td>Donations and grants</td>
<td>1,203,678</td>
<td>1,276,597</td>
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<tr>
<td><strong>Total incoming resources</strong></td>
<td><strong>1,203,678</strong></td>
<td><strong>1,276,597</strong></td>
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#### Resources expended

<table>
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<tr>
<th>Description</th>
<th>2019 total £</th>
<th>2018 total £</th>
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<tbody>
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<td>Administration costs</td>
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<td>Staff travel</td>
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<td>49,505</td>
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<td>Travel costs – consultants</td>
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<td>Travel costs – GF CF partners</td>
<td>16,598</td>
<td>19,805</td>
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<td>Meeting costs</td>
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<td>66,082</td>
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<td>Board expenses</td>
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<td>Communications costs</td>
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<td>37,882</td>
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<td>Repairs and maintenance</td>
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<td>44</td>
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<td>Rent, electricity &amp; parking</td>
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<td>13,060</td>
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<td>Audit fees</td>
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<td>Accountancy &amp; payroll costs</td>
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<td>Legal &amp; professional fees</td>
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<td>829</td>
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<td>Secretarial fees</td>
<td>226</td>
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<td>Cleaning</td>
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<td>Office expenses</td>
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<td>Relocation expenses</td>
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<td>Computer expenses</td>
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<td>Telephone &amp; internet costs</td>
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<td>Assets expensed directly</td>
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<td>Insurance</td>
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<td>Membership &amp; subscription fees</td>
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<td>Website development &amp; maintenance</td>
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<td>Depreciation of FF &amp; equipment</td>
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<td>1,322</td>
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<td>Exchange revaluation</td>
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<td><strong>Total resources expended</strong></td>
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<td><strong>1,357,306</strong></td>
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<td><strong>Net surplus (deficit) for the year</strong></td>
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<td><strong>(80,709)</strong></td>
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<td><strong>Total funds brought forward</strong></td>
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<td><strong>106,233</strong></td>
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<td><strong>Total funds carried forward</strong></td>
<td><strong>82,289</strong></td>
<td><strong>25,524</strong></td>
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</table>
Global Fund for Community Foundations  
(A company limited by guarantee)  

Balance sheet as at 31 March 2019

<table>
<thead>
<tr>
<th></th>
<th>2019 £</th>
<th></th>
<th>2018 £</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fixed assets</strong></td>
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</tr>
<tr>
<td>Tangible assets</td>
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<td>2,096</td>
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<tr>
<td><strong>Current assets</strong></td>
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<tr>
<td>Debtors</td>
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<td>72,239</td>
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<tr>
<td>Cash at bank and in hand</td>
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<td>942,776</td>
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<td></td>
<td>1,036,459</td>
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<tr>
<td>Creditors: amounts falling due within one year</td>
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<td>(991,587)</td>
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<tr>
<td>Net current assets</td>
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<td>23,428</td>
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<tr>
<td><strong>Net assets</strong></td>
<td>82,289</td>
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<td>25,524</td>
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<tr>
<td><strong>Funds</strong></td>
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</tr>
<tr>
<td>Total funds</td>
<td>82,289</td>
<td></td>
<td>25,524</td>
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</tr>
</tbody>
</table>

The financial statements are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 and in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with FRS 102 Section 1A 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

The financial statements were approved and authorised for issue by the board on 30 August 2019 and signed on its behalf by

Stephen Pittam  
Director

Barbara Klugman  
Director
Our legal and administrative information

Our board

The GFCF was registered as an independent charity in Northern Ireland and South Africa in 2009 and 2010, respectively. It has two legally constituted boards. The founding board is legally constituted in the U.K. It was the founding organizational member of the South African board and a sub-set of U.K. board members constitute the South African board. Board members (Directors) are nominated for a three-year period, with the possibility of two renewals. Nominations are made and approved by current Directors. The board is responsible for guiding the GFCF’s programmes and operations.

We currently have an international board of individuals highly experienced in the field of community philanthropy and social development. For the period 2018/2019 Directors included:

- **Rita Thapa**, Founder of Tewa – the Nepal Women’s Fund, Chair (Nepal)
- **Stephen Pittam**, Treasurer (U.K.)
- **Amitabh Behar**, Oxfam India (India)
- **Bagyendera Hope Chigudu**, Zimbabwe Women’s Resource Centre and Network (Zimbabwe)
- **Barbara Klugman** (South Africa)
- **Clotilde Perez-Bode Dedecker**, Community Foundation for Greater Buffalo (U.S.)

The board is governed by the GFCF Governance Manual, which was adopted in May 2015 and was developed in compliance with its statutes of registration in Southern Africa and Northern Ireland:

Safeguarding policy

The GFCF strives to foster a working environment free of any kind of intimidation, aggression or violence, and which upholds the highest standards of operations. As such, and in response to various instances of abuse and malpractice from development actors that surfaced over 2017, in 2018 we published a Safeguarding Policy, to reiterate our commitment to these ideals.

As outlined in the policy, we as an organization strive to ensure that our working atmosphere is a safe and welcoming one, and one in which respect between all colleagues is fostered, regardless of gender expression, race, nationality, religion, sexual orientation, state of health, or political leaning. This applies to all staff, board members, temporary personnel, consultants and others who carry out work on behalf of the GFCF. In terms of safeguarding, the GFCF treats seriously any allegations of exploitation or abuse. This may include, but is not limited to: sexual exploitation and abuse; child exploitation and abuse; bullying and harassment; and, malpractice in the workplace.

The policy, as well as updates to our Whistle-Blower Policy, were reviewed and approved by the GFCF board in March 2018. The GFCF Staff Manual was updated accordingly.

Our funders

We are grateful for the ongoing financial support of partner foundations and donor organizations. This includes: Aga Khan Foundation, anonymous donor, Charles Stewart Mott Foundation, Fondation Assistance Internationale, Ford Foundation, Foundation for a Just Society, Inter-American Foundation, King Baudouin Foundation, National Lottery Community Fund, Open Society Initiative for Europe, Rockefeller Brothers Fund, and USAID.

Our public benefit statement

The GFCF board confirms that they have complied with their duty under section 17(5) of the Charities Act 2011 with regard to the Charity Commission's guidance on public benefit, and that the public benefit requirement has informed the activities of the GFCF for the period reflected in this annual report.

In setting our objectives and planning our activities for the year the Directors have given careful consideration to the Charity Commission for Northern Ireland's guidance on public benefit to ensure that the activities have helped to achieve the charity's purposes, and have provided a benefit to the beneficiaries. The Directors believe that all of the work of the GFCF is for the public benefit, as defined in law.

In evaluating public benefit the board notes that while individuals, who work for partner organizations, may indirectly benefit from participating in capacity building activities (including workshops and events) all activities are designed to help strengthen individual organizations.

This Annual Report and financial statement for the period 1 April 2018 – 31 March 2019 are approved by the board.
References and administrative details

Registered charity name
Global Fund for Community Foundations

Commonly used acronym
GFCF

Northern Ireland charity number
NIC101135

Company registration number
NIO73343

Registered office and operational address in the U.K.
Community House, City Link Business Park, Albert Street, Belfast BT12 4HQ, Northern Ireland, UK

Registered office and operational address in South Africa
Fourth floor, 158 Jan Smuts Avenue, Rosebank, Johannesburg 2196, South Africa

Auditors
McGroarty, McCafferty and Company, 2 Carlisle Terrace, Derry BT48 6JX, Northern Ireland, UK

Bank
HSBC, 5 Donegall Square, South Belfast BT1 5JP, Northern Ireland, UK

Solicitors
Jennifer E. A. Ebbage, Edwards & Co Solicitors, 28 Hill Street, Belfast BT1 2LA, Northern Ireland, UK